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## Agenda

- Statkraft overview
- Strategy
- Sustainability
- Green Finance Framework
- Financial update
- Funding and liquidity





## Statkraft – in brief



Climate-friendly power generation

63.9 TWh

**96%**Renewable energy

### Solid credit ratings

A (negative outlook) from Standard & Poor's BBB+ (stable outlook) from Fitch\*

404

power plants around the world

94.5%

EU taxonomy aligned CapEx



100%

Norwegian state-owned

Figures per year end 2024



Statkraft has a rating target of A- from S&P and BBB+ from Fitch

## **Key figures 2024**

Power generation

66.3<sub>TWh</sub>

Installed capacity

21.4 gw

EBITDA\*

33.4 NOK

Net profit

7.0 NOK

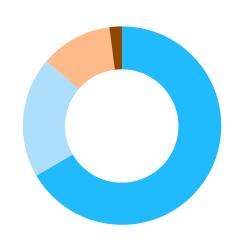


■ Hydropower 66.6 %

■ Wind power 19.6%

Gas power 11.8 %

■ Solar and other 2%



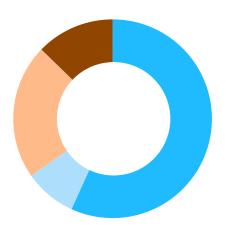
### Geography\*

■ Norway 56.8 %

Sweden 8.5 %

■ Other European countries 22.0 %

■ The rest of the world 12.7%





<sup>\*</sup>Underlying figures, see definition in alternative performance measures in financial reports

<sup>\*\*</sup>Generation capacity

## Statkraft – at the forefront of the energy transition

Installed capacity

21.4 GW

2024 Production

66.3 TWh

96% renewable

More than

### 3 million

energy related contracts traded per year

Fully owned by the Norwegian state





## **Key credit strengths**

OWNED BY THE NORWEGIAN STATE (AAA/Aaa)

STRONG MARKET POSITION

BALANCED HEDGING
OF GENERATION

BALANCE SHEET FLEXIBILITY









Historically strong support from owner

Low-cost and flexible generator of renewable energy

Long-term contracts stabilize cash flow

Investments adapted to financial capacity

### Ownership supports Statkraft's corporate credit ratings

Two notch uplift from S&P (A) and one notch from Fitch (BBB+)



# Segment structure\*

NORDICS EUROPE INTERNATIONAL MARKETS

**Hydro** and **wind** power business in Norway and Sweden

Production assets with **low marginal cost**, high flexibility, high longevity and almost zero carbon emissions

**Shareholdings** in Skagerak, Eviny and Å Energy

**Baltic Cable** 

**European** hydro, wind, solar, batteries and gas

**Development** and ownership of onshore wind, solar, hydropower, gas fired **and grid/storage** assets in Europe outside of the Nordic countries

**Two** main business models; Develop – Sell or Develop – Build – Sell and Build – Own - Operate

**International** hydro, wind, and solar in growth markets

Development, **asset ownership** and operation of onshore wind, solar and hydropower assets in selected markets outside Europe

Operates in growth markets

**Operations** in Brazil, Chile and Peru

**Trading** of standard energy and energyrelated products, mainly via exchanges

**Origination** and **hedging** services for generators and power supply for consumers as well as sourcing and supply of environmental certificates

Provide **market access** to third party renewable power producers

**Activities** in several countries in Europe and is also active in Brazil, India and the U.S



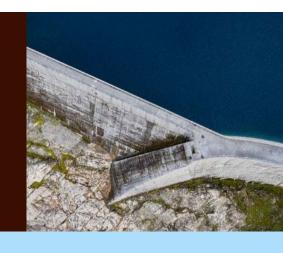
<sup>9 \*</sup> Following Statkraft's revised strategy, Statkraft has an updated organisation and a new corporate management, effective from 1 January 2025. The new organisational structure in Statkraft, effective from 1 January 2025, has entailed a change in the Group's reportable segments.

## **Unique Nordic hydropower fleet**



Production assets with low marginal cost, high flexibility, high longevity and almost zero carbon emissions

Hydropower is flexible and the energy can be stored. It complements intermittent sources like wind and solar



12.6% achieved price margin 2024



Unique cost position;

Total cost of operations Nordic hydropower 12.4 EUR/MWh\*



## Statkraft has the largest flexible asset capacity in Europe



Number of Statkraft hydro power plants / assets in the Nordics

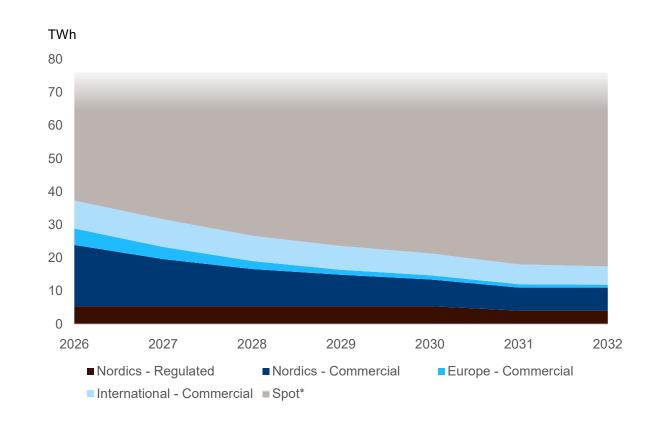
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This flexibility gives Statkraft an important role in securing an optimal use of the energy throughout the year.



## Long-term hedging of Statkraft's asset exposure

- Approx. 40% of total generation is hedged on average for the next years
- Hedged volume has a stabilising effect on earnings
- The long-term contracts with powerintensive industry in Norway is our main hedging activity
- International has secured most of the estimated generation through long-term contracts





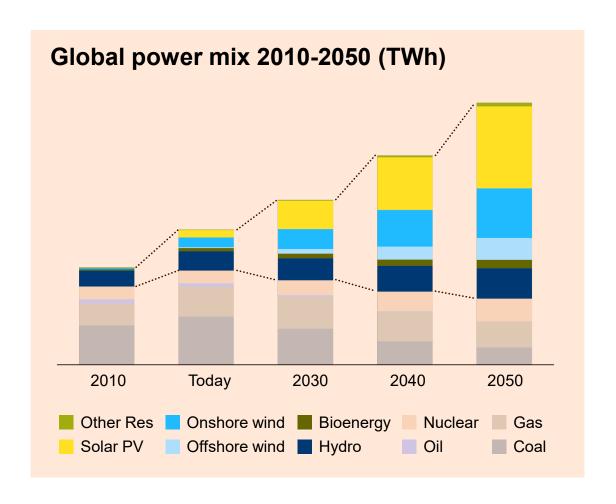


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# The fundamentals of the clean energy transition remain strong



### **Key drivers of the clean energy transition**



Large growth in **solar and wind**, and battery costs continue to decline. **China** dominant in clean tech manufacturing and deployment.



The **intermittent nature** of the growing technologies will increase demand for flexibility and require more advanced market solutions.



**Decarbonization** and **electrification** driven by climate change mitigations and cost competitiveness.



**Climate** change mitigation still a priority, but security, affordability and competitiveness higher on the agenda.



# Our new corporate strategy - more focus on core activities and reducing complexity and cost

# NEW CORPORATE STRATEGY



# The new corporate strategy drives significant changes:

- Strengthen our core
- Optimise our portfolio
- Value over volume growth
- Reduce costs and complexity





## Statkraft's 2025 corporate strategy:

A competitive and integrated renewable energy company, at the forefront of the energy transition

Our overarching mandate:

Maximising value creation over time in a sustainable manner

Our 3 ambitions: Being ...

of renewable assets

We add renewables in a sustainable way

A competitive developer

A value-maximising owner and operator of our asset fleet



Our asset fleet provides reliable green power and contributes to energy security

An industry-leading provider of market solutions



Our market activities enable the green transition and efficient energy markets

What we need to succeed:

How we contribute

to society:

Industry-leading market understanding

Continuous strengthening of our competitiveness

Skilled and engaged workforce in an efficient organisation

What we **never** compromise on:

Safety, security and sustainability

Our values

Financial robustness and resilience





# Being a competitive developer of renewable assets

### **Prioritising:**

- Hydropower development in Nordics
- Development of onshore wind, solar and battery and grid services in Nordics, Europe and South America
- Technologies and projects with shorter time to cash flow





# Being a value-maximising owner and operator of our asset fleet

#### **Prioritising:**

- Owning and operating our unique portfolio of hydropower, onshore wind, solar and battery and grid services
- Delivering top-performing market solutions to our assets, including energy and asset exposure management
- Being an active owner of our Industrial ownership portfolio, including Baltic Cable
- Increasing focus on optimisation of long-term target portfolio, within and across markets
- Continuing safe and secure operations





# Being an industry leading provider of market solutions

### **Prioritising:**

- Strengthening our industry-leading T&O business
- Helping both energy producers and consumers manage market risks through tailored hedging solutions
- Continuously adapting our offering to evolving customer needs and new market entrants



### Executing on strategy - freeing up capital, reducing cost and complexity

### Fewer technologies

Offshore wind, hydrogen, district heating















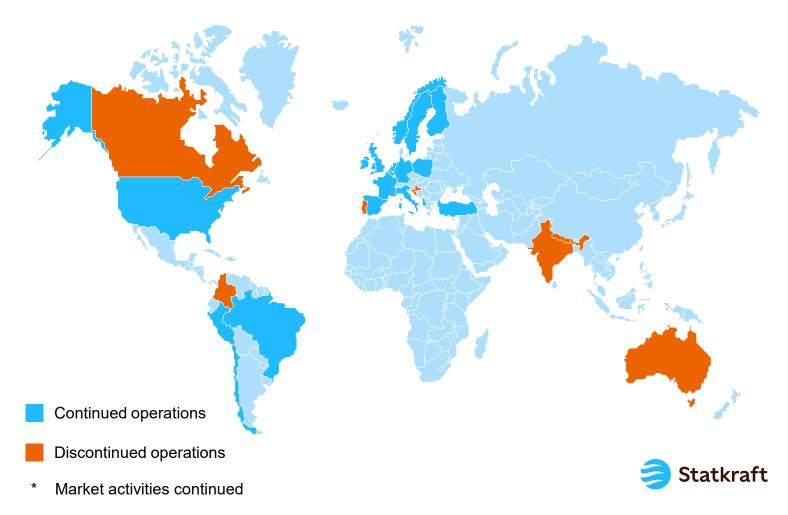




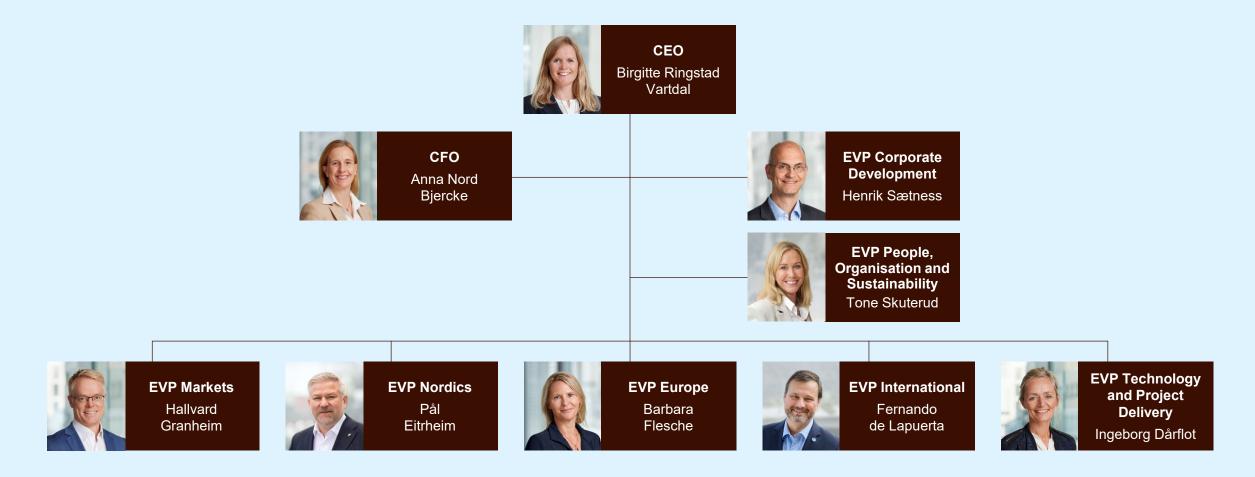
# NOK 15.5 billion worth of assets agreed sold

### Fewer geographies

Australia, Canada, Colombia, Croatia, India, Nepal, Netherlands\*, Portugal, USA\*



## **Statkraft's Corporate Management**







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## Statkraft's sustainability strategy

- driving a green and just transition

### Sustainability is central to everything we do



### **Climate**

Developing a net-zero value chain



### **Biodiversity**

Growing within planetary limits



### **Circular economy**

Leveraging the principles of circular economy



### **Just transition**

Managing our impacts on people



## Entering the new era of sustainability reporting

- The Corporate Sustainability Reporting Directive (CSRD) and the European Sustainability Reporting Standard (ESRS) mark a new regime for sustainability reporting and management.
- Extensive collaboration across functions within a dedicated program in the organization.

Quantitative data
and reporting
processes





- First ESRS sustainability statement published in the annual report for FY24 with the EU Taxonomy report as integrated part
- Building on the principles of a Double Materiality
   Assessment; assess impacts, risks and opportunities related to sustainability matters to form the basis for external reporting, sustainability performance management.



Annual Report 2024



**CSRD** reporting







# Sustainability performance is integral to our value creation

# Licence to operate

Taking care of people and the environment is important for building trust, and the expectations among our stakeholders are increasing.

#### **Green finance**

Sustainability is directly linked to Statkraft's bonds and loans. The green share of our total financing is growing, and the total outstanding amount of green bonds is more than 40 NOK billion.

#### **Competitiveness**

Sustainability,
including
documentation
of procedures
and performance,
is part of the
valuation criteria,
e.g. for securing
land / permitting,
new customer
contracts etc.

#### Local acceptance

Statkraft, alongside other energy companies, is experiencing increased local opposition.

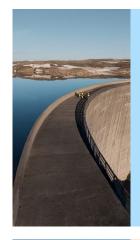
Sharing information and handling concerns in a systematic way is important for good relationships and to ensure efficient processes.

# Cooperation with value chain

Statkraft
contributes to the
indirect impacts of
other companies,
both upstream and
downstream (e.g.
Scope 3
emissions).
Consequently, our
performance
directly
influences their
performance.



## Our sustainability pillars in more detail



#### Developing a net-zero value chain

- Statkraft is committed to the goal of limiting global warming to 1.5 °C.
- Our future growth is solely based on renewable energy, and we are targeting net-zero GHG emissions by 2040, across scope 1, 2 and 3.

#### Managing our impacts on people

Just

transition

Circular

economy

Climate

**Biodiversity** 

 We are committed to respecting the human rights of our people, our supply chain workers and communities impacted by our operations

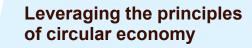
> We will set targets for positive economic and social impact, consistent stakeholder engagement and continue to require and promote the payment of a living wage to all contractors' personnel on-site





#### **Growing within planetary limits**

- Statkraft will explore the feasibility and approach to net biodiversity gain for new energy developments in the period up until 2030, with focus on selected technologies
- We are also committed to not planning any new energy developments in existing natural World Heritage Sites



- We are committed to not sending wind turbine blades to landfill from 2025
- We will implement the circular economy principles throughout the lifecycle of our assets
- Statkraft aims to be a circular business by 2050









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## **Green finance framework**

#### **Use of Proceeds**

# Statkraft Green Finance Framework ANTERS Statkraft Green ANTERS Statkraft Green Finance Framework

- ► Renewable energy
- ► Energy efficiency

#### Process for Project Evaluation and Selection



 Projects evaluated and selected by Corporate Treasury and the Corporate Sustainability unit.

# Management of Proceeds



- ► Keeping a register of Eligible Projects and bond issuances
- Unallocated proceeds managed in accordance with the liquidity management policy

# Reporting and Transparency



- ► Annual Green Finance Report detailing allocation and impact
- Assurance report by external auditor

#### **External Verification**



- Framework reviewed by S&P Global
- ▶ Dark Green shading



## Green bond impact & allocations for 2024

Green Bond											
Project 5)	Green Finance Framework category	Statkraft's share (%)	Status	Technology	Geography	Start & compl.	Capacity (MW)	Annual energy generation (GWh)	Est. annual GHG emission avoided (CO2eq thousand tonnes) 3)	Taxonomy alignment 4)	Proceeds allocated 2024 (NOK)
Enerfin				Onshore wind,	Spain, Brazil and						
	Renewable energy	100	In operation/reinvestment	solar	Chile	2024	1182	2814	479.7	YES	13 216 000 000
Morro do Cruzeiro	Renewable energy	100	Under construction/new	Onshore wind	Brazil	2022-2024	80	382	28.4	YES	179 000 000
Ventos de Santa Eugenia	Renewable energy	100	Under construction/new	Onshore wind	Brazil	2020-2025	519	2346	174.5	YES	275 000 000
Torsa	Renewable energy	100	Under construction/new	Onshore wind	Chile	2021-2024	108	307	99.0	YES	201 000 000
Santa Eugenia Solar	Renewable energy	100	Under construction/new	Solar	Brazil	2023-2025	192	386	28.7	YES	756 000 000
El Rancho	Renewable energy	100	Under construction/new	Solar	Spain	2023-2024	54	110	18.7	YES	414 000 000
Cushaling	Renewable energy	100	Under construction/new	Onshore wind	Ireland	2023-2025	56	163	31.8	YES	978 000 000
Gresslifoss	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2022-2025	24	111	0.8	YES	102 000 000
Kobbelv	Renewable energy	82.5	Under construction/reinvestment	Hydro	Norway	2023-2028	330	783	5.5	YES	81 000 000
Leirdøla	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2025-2026	125	522	3.7	YES	195 000 000
Fallfors og Røssvassdammen	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2023-2025	520	3019	21.1	YES	79 000 000
Straumsmo/Innset	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2020-2028	140	668	4.7	YES	93 000 000
Vågi dam	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2022-2025	747	3502	24.5	YES	102 000 000
Hogga	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2022-2025	17	92	0.6	YES	67 000 000
Båtsvatn dam	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2022-2024	343	1347	9.4	YES	23 000 000
Trollheim dams	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2020-2026	145	925	6.5	YES	94 000 000
Bjurfors	Renewable energy	100	Under construction/reinvestment	Hydro	Sweden	2021-2025	42	205	2.3	YES	150 000 000
Høyanger/Eringsdalen dams	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2021-2025	84	356	2.5	YES	38 000 000
Hammarforsen	Renewable energy	100	Under construction/reinvestment	Hydro	Sweden	2021-2026	94	590	6.6	YES	197 000 000
Kvilldal	Renewable energy	72	Under construction/reinvestment	Hydro	Norway	2018-2024	1240	3106	21.7	YES	114 000 000
Rana	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2018-2027	540	2149	15.0	YES	90 000 000
Jukla	Renewable energy	85	Under construction/reinvestment	Hydro	Norway	2022-2025	40	73	0.5	YES	164 000 000
Nesjødammen	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2021-2026	204	839	5.9	YES	64 000 000
Tokke	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2022-2025	430	2350	16.5	YES	131 000 000
Vinje	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2022-2025	300	1060	7.4	YES	153 000 000
Kjela dams	Renewable energy	100	Under construction/reinvestment	Hydro	Norway	2022-2026	809	3747	26.2	YES	173 000 000
Total unallocated 2023 (NOK)											2 631 000 000
Total allocated 2024 (NOK)											18 129 000 000
Total unallocated 2024 (NOK)											4 594 705 589

- In 2024, Statkraft issued eight new green bonds, totaling NOK 20.1 billion.
- This brings the total outstanding amount of Statkraft's green bonds to more than NOK 40 billions.
- A portion remains unallocated for now and is expected to be allocated further in 2025.



### Ventos de Santa Eugênia

Wind & Solar, Brazil





Power for

1.17M

Homes each year

87%

Income increase for 160 local families

Largest wind project outside Europe.

2,346 GWh annual production.

2,000

Local jobs in build phase

Talayuela II

Solar Park, Spain



Power for

**34,000**Homes each year

Awarded UNEF Seal of Excellence, for reaching the highest standards of social and environmental integration

115 hectares
environmentally protected,
78 ha. for holm oaks,
thriving bird and rabbit
population

**200** Local jobs

**€350,000** Spent on local business

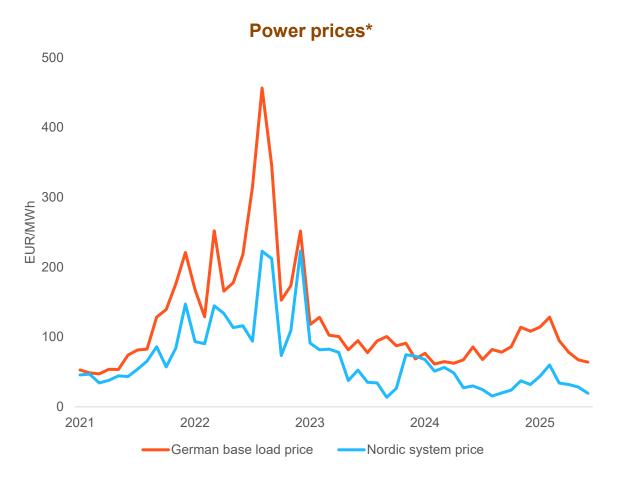


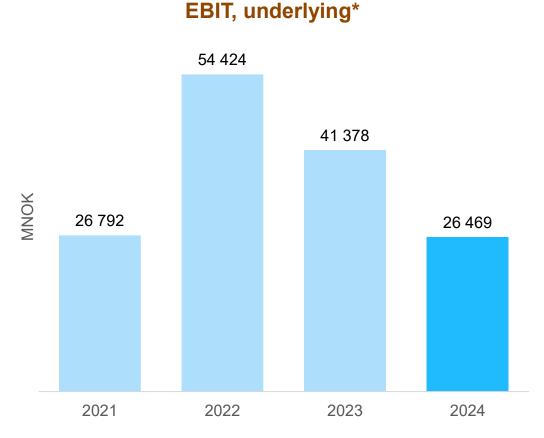
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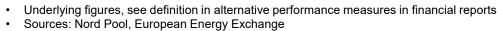
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## Drop in power prices



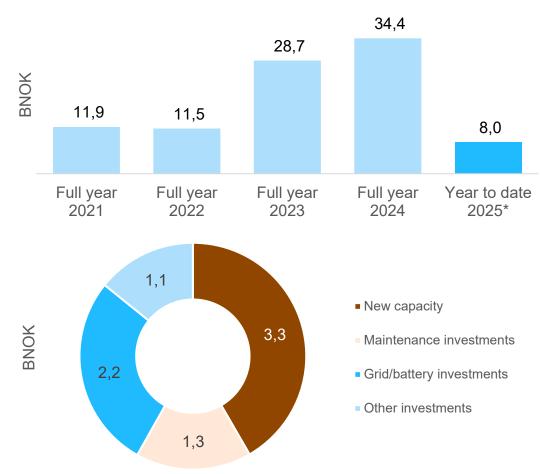






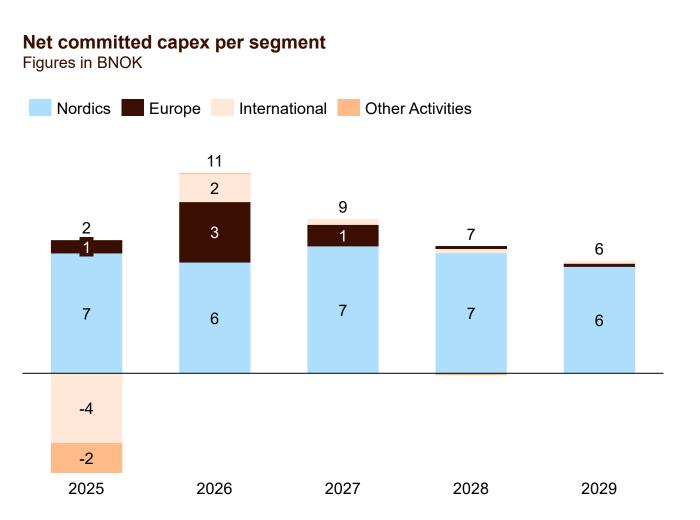
## Normalised investment level

- Record high investment level in 2023 and 2024, aiming for a more normalised investment level going forward
- New capacity investments:
  - Refurbishment of a hydropower plant in Norway and hydropower projects in Chile and India
  - Solar and wind power in India, Brazil, Germany, Spain and Ireland
- Maintenance investments primarily related to Nordic hydropower
- Grid/battery investments related to grid activities in the segments Nordics and Europe and battery storage projects in Europe
- Other investments mainly related to EV charging and district heating





# Total net committed investments in 2025-2029 period is 35 BNOK with ~60% of commitments in Nordics



#### **Comments**

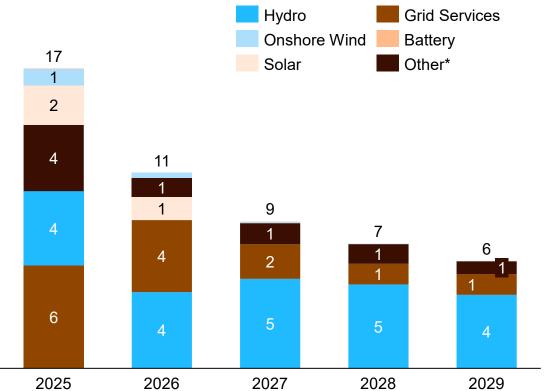
- Investment ambition subject to financial capacity:
  - Total net committed investments 2025 2029 of 35 BNOK (gross 51 BNOK)\*
  - Of the total gross committed investments
     ~60% is maintenance capex
  - Long term rating targets of A- from S&P and BBB+ from Fitch

<sup>\*</sup> Changes in net working capital related to Market Operations is not included

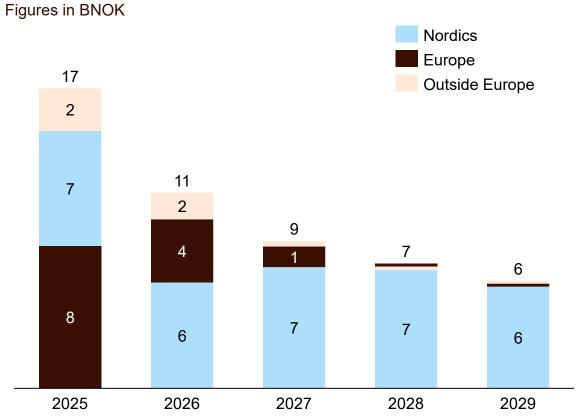


# Committed investments are mainly driven by hydro in Nordics and grid services in Europe

#### Gross committed capex split by technology Figures in BNOK Hydro **Grid Services** Onshore Wind Battery 17 Solar Other\* 1 2 11



### Gross committed capex split by geography





<sup>\*</sup>Majority of other relates to Baltic Cable and EV charging



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## Statkraft funding strategy



Centralized
Diversification
Back-stop facilities

Rating target:

A- from S&P

BBB+ from Fitch

Capital markets
diversification
NOK
SEK EUR

Currency debt

Hedging of future revenues in foreign currency

- Maintain a reasonable balance between solidity, the ability to invest and to maintain a solid credit rating
- Strong balance sheet and evenly distributed repayment profile
- Solid cash position of NOK 30.9 billion at Q2 2025





## Liquidity position



<sup>&</sup>lt;sup>1</sup> As of 30 June 2025



<sup>&</sup>lt;sup>2</sup> Euro medium-term note (EMTN) programme of up to EUR 9bn, of which EUR 4.8bn (equivalent) is outstanding

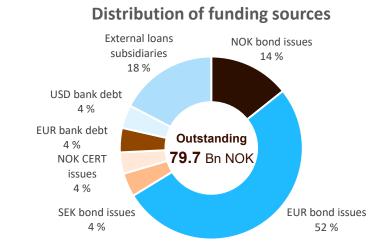
# Balanced debt maturity profile and diversified funding sources

**Debt maturity profile 30.06.2025** 

**NOK** million

Distribution of funding sources 30.06.2025









# Thank you

More info at statkraft.com

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